## 2016 <br> Senior Executive Service Report



## Senior Executive Service

Fiscal Year 2016

This document provides a brief summary of federal employees in Senior Executive Service.
U.S. Office of Personnel Management

Planning and Policy Analysis Data Analysis Group

## Table of Contents

Purpose ..... 3
Data ..... 3
Table 1. Senior Executive Service (SES) Appointments ..... 3
Table 2. Senior Executive Service (SES) Appointment Trends ..... 3
Figure 1. Senior Executive Service (SES) Appointment Trends ..... 4
Table 3. Senior Executive Service Agency ..... 4
Table 4. Senior Executive Service Agency Trends ..... 5
Table 5. Senior Executive Service Age Trends ..... 5
Figure 2. Senior Executive Service (SES) Age Trends ..... 6
Table 6. Senior Executive Service (SES) Gender ..... 6
Table 7. Senior Executive Service (SES) Gender Trends ..... 6
Figure 3. Senior Executive Service (SES) Gender Trends ..... 7
Table 8. Senior Executive Service Ethnicity and Race ..... 7
Table 9. Senior Executive Service (SES) Ethnicity and Race Trends ..... 8
Table 10. Senior Executive Service (SES) Education ..... 8
Table 11. Senior Executive Service (SES) Education Trends ..... 9
Table 12. Senior Executive Service (SES) Length of Service (LOS) Trends ..... 9
Figure 4. Senior Executive Service (SES) Length of Service (LOS) Trends ..... 10
Table 13. Senior Executive Service (SES) Salary Trends ..... 10
Figure 5. Senior Executive Service (SES) Salary Trends Error! Bookmark not defined.
Table 14. Senior Executive Service (SES) Action Trends ..... 11
Figure 6. Senior Executive Service (SES) Action Trends ..... 12
Additional Details ..... 12

## Purpose

This document presents an overview of the characteristics of the Senior Executive Service (SES), providing the public and analysts access to commonly requested descriptive information.

This document presents basic data, in the form of tables and charts, on the current and historical composition of the Senior Executive Service.

## Data

Table 1, Senior Executive Service (SES) Appointments, provides counts and percentages of SES employees broken down by type of appointment for Fiscal Year 2016. Nearly 90\% of SES employees are career ${ }^{1}$.

Table 1. Senior Executive Service (SES) Appointments Statistics restricted to pay plan ES from Fiscal Year 2016 (FY2016)

| APPOINTMENT | COUNT | PERCENT |
| :--- | ---: | ---: |
| UNSPECIFIED | 2 | 0.02 |
| CAREER (SES PERMANENT) | 7,321 | 89.76 |
| NONCAREER (SES PERMANENT) | 737 | 9.04 |
| LIMITED TERM (SES NON-PERMANENT) | 92 | 1.13 |
| LIMITED EMERGENCY (SES NON-PERMANENT) | 4 | 0.05 |
| ALL | 8,156 | 100.00 |

Table 2, Senior Executive Service (SES) Appointment Trends, provides counts of SES employees for the last five Fiscal Years broken down by type of appointment.

Table 2. Senior Executive Service (SES) Appointment Trends Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)

| APPOINTMENT | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| UNSPECIFIED | 10 | 4 | 8 | 6 | 2 |
| CAREER (SES PERMANENT) | 7,199 | 7,190 | 7,014 | 7,144 | 7,321 |
| NONCAREER (SES PERMANENT) | 675 | 625 | 682 | 747 | 737 |
| LIMITED TERM (SES NON-PERMANENT) | 117 | 93 | 96 | 84 | 92 |
| LIMITED EMERGENCY (SES NON-PERMANENT) | 3 | 2 | 2 | 1 | 4 |
| ALL | 8,004 | 7,914 | 7,802 | 7,982 | 8,156 |

[^0]Figure 1, Senior Executive Service (SES) Appointment Trends, is a graphical representation of the totals in Table 2.

Figure 1. Senior Executive Service (SES) Appointment Trends Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)


Table 3, Senior Executive Service (SES) Agency, provides counts and percentages of SES employees by agency for all the Cabinet level agencies in Fiscal Year 2016. The table also has a category, "ALL OTHER AGENCIES" which contains all non-Cabinet level agencies. The Cabinet level agencies contain over three quarters of the SES employees.

Table 3. Senior Executive Service Agency
Statistics restricted to pay plan ES from Fiscal Year 2016 (FY2016)

| AGENCY | COUNT | PERCENT |
| :--- | ---: | ---: |
| DEPARTMENT OF EDUCATION | 86 | 1.05 |
| DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT | 115 | 1.41 |
| DEPARTMENT OF THE AIR FORCE | 182 | 2.23 |
| DEPARTMENT OF LABOR | 200 | 2.45 |
| DEPARTMENT OF STATE | 204 | 2.50 |
| DEPARTMENT OF TRANSPORTATION | 231 | 2.83 |
| DEPARTMENT OF THE INTERIOR | 258 | 3.16 |
| DEPARTMENT OF THE ARMY | 261 | 3.20 |
| DEPARTMENT OF THE NAVY | 326 | 4.00 |
| DEPARTMENT OF VETERANS AFFAIRS | 357 | 4.38 |
| DEPARTMENT OF AGRICULTURE | 361 | 4.43 |
| DEPARTMENT OF COMMERCE | 425 | 5.21 |
| DEPARTMENT OF THE TREASURY | 458 | 5.62 |
| DEPARTMENT OF HEALTH AND HUMAN SERVICES | 468 | 5.74 |
| DEPARTMENT OF DEFENSE | 478 | 5.86 |
| DEPARTMENT OF ENERGY | 490 | 6.01 |
| DEPARTMENT OF HOMELAND SECURITY | 639 | 7.83 |
| DEPARTMENT OF JUSTICE | 821 | 10.07 |
| ALL OTHER AGENCIES | 1,796 | 22.02 |
| ALL | 8,156 | 100.00 |

Table 4, Senior Executive Service (SES) Agency Trends, provides counts of SES employees broken down by agency for all the Cabinet level agencies for the last five fiscal years. The table also has a category, "ALL OTHER AGENCIES" which contains all non-Cabinet level agencies.

Table 4. Senior Executive Service Agency Trends
Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)

| AGENCY | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| DEPARTMENT OF EDUCATION | 78 | 80 | 85 | 92 | 86 |
| DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT | 104 | 104 | 110 | 124 | 115 |
| DEPARTMENT OF THE AIR FORCE | 181 | 176 | 158 | 179 | 182 |
| DEPARTMENT OF LABOR | 177 | 169 | 173 | 182 | 200 |
| DEPARTMENT OF STATE | 189 | 190 | 183 | 191 | 204 |
| DEPARTMENT OF TRANSPORTATION | 231 | 221 | 227 | 235 | 231 |
| DEPARTMENT OF THE INTERIOR | 270 | 256 | 242 | 253 | 258 |
| DEPARTMENT OF THE ARMY | 266 | 279 | 281 | 271 | 261 |
| DEPARTMENT OF THE NAVY | 318 | 316 | 305 | 318 | 326 |
| DEPARTMENT OF VETERANS AFFAIRS | 387 | 373 | 373 | 355 | 357 |
| DEPARTMENT OF AGRICULTURE | 344 | 346 | 344 | 357 | 361 |
| DEPARTMENT OF COMMERCE | 372 | 363 | 384 | 406 | 425 |
| DEPARTMENT OF THE TREASURY | 493 | 474 | 464 | 461 | 458 |
| DEPARTMENT OF HEALTH AND HUMAN SERVICES | 460 | 443 | 420 | 441 | 468 |
| DEPARTMENT OF DEFENSE | 478 | 479 | 464 | 473 | 478 |
| DEPARTMENT OF ENERGY | 471 | 482 | 462 | 479 | 490 |
| DEPARTMENT OF HOMELAND SECURITY | 614 | 604 | 598 | 594 | 639 |
| DEPARTMENT OF JUSTICE | 749 | 768 | 767 | 786 | 821 |
| ALL OTHER AGENCIES | 1,822 | 1,791 | 1,762 | 1,785 | 1,796 |
| ALL | 8,004 | 7,914 | 7,802 | 7,982 | 8,156 |

Table 5, Senior Executive Service (SES) Age Trends, lists the age distribution of SES employees for the last five fiscal years. In addition to the average, the quartiles are listed in order. For Fiscal Year 2016(FY2016), at the $25^{\text {th }}$ percentile, $25 \%$ of SES employees are younger than $49.4 ; 75 \%$ of SES employees are older than 49.4. The interpretation is the same for the median, which is simply the $50^{\text {th }}$ percentile; for FY2016, 50\% of SES employees are younger than 54.6 , while $50 \%$ of SES employees are older than 54.6. For FY2016, the $75^{\text {th }}$ percentile is $59.6 ; 75 \%$ of SES employees are younger than 59.6, while $25 \%$ of SES employees are older than 59.6.

Table 5. Senior Executive Service Age Trends
Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)

| FISCAL YEAR | AVERAGE AGE | 25TH PERCENTILE | MEDIAN | 75TH PERCENTILE |
| :--- | ---: | ---: | ---: | ---: |
| 2012 | 54.2 | 49.3 | 54.3 | 59.3 |
| 2013 | 54.2 | 49.3 | 54.4 | 59.4 |
| 2014 | 54.3 | 49.4 | 54.5 | 59.4 |
| 2015 | 54.3 | 49.4 | 54.6 | 59.5 |
| 2016 | 54.3 | 49.4 | 54.6 | 59.6 |

Figure 2, Senior Executive Service (SES) Age Trends, is a graphical representation of Table 5. Figure 2 shows that the age statistics have been slowly increasing over the last five fiscal years.

Figure 2. Senior Executive Service (SES) Age Trends
Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)


Table 6, Senior Executive Service (SES) Gender, provides counts and percentages of SES employees broken down by gender for Fiscal Year 2016. Nearly 65\% of SES employees are male.

Table 6. Senior Executive Service (SES) Gender
Statistics restricted to pay plan ES from Fiscal Year 2016 (FY2016)

| GENDER | COUNT | PERCENT |
| :--- | :---: | ---: |
| FEMALE | 2,891 | 35.45 |
| MALE | 5,264 | 64.54 |
| ALL | 8,156 | 100.00 |

Table 7, Senior Executive Service (SES) Gender Trends, provides counts of SES employees for the last five fiscal years broken down by gender.

Table 7. Senior Executive Service (SES) Gender Trends
Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)

| FISCAL YEAR | FEMALE | MALE | ALL |
| :--- | ---: | ---: | :---: |
| 2012 | 2,678 | 5,326 | 8,004 |
| 2013 | 2,666 | 5,248 | 7,914 |
| 2014 | 2,649 | 5,153 | 7,802 |
| 2015 | 2,750 | 5,232 | 7,982 |
| 2016 | 2,891 | 5,264 | 8,156 |

Figure 3, Senior Executive Service (SES) Gender Trends, is a graphical representation of Table 7.
Figure 3. Senior Executive Service (SES) Gender Trends Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)


Table 8, Senior Executive Service (SES) Ethnicity and Race, provides counts and percentages of SES employees broken down by ethnicity and race for Fiscal Year 2016.

Table 8. Senior Executive Service Ethnicity and Race Statistics restricted to pay plan ES from Fiscal Year 2016 (FY2016)

| ETHNICITY AND RACE | COUNT | PERCENT |
| :--- | ---: | ---: |
| UNSPECIFIED | 1 | 0.01 |
| NOT HISPANIC/LATINO \& AMERICAN INDIAN/ALASKA NATIVE | 91 | 1.12 |
| NOT HISPANIC/LATINO \& ASIAN | 295 | 3.62 |
| NOT HISPANIC/LATINO \& BLACK/AFRICAN AMERICAN | 899 | 11.02 |
| NOT HISPANIC/LATINO \& NATIVE HAWAIIAN/PACIFIC ISLANDER | 18 | 0.22 |
| NOT HISPANIC/LATINO \& WHITE | 6,414 | 78.64 |
| NOT HISPANIC/LATINO \& OF MORE THAN ONE RACE | 61 | 0.75 |
| HISPANIC/LATINO | 241 | 2.95 |
| HISPANIC/LATINO \& AMERICAN INDIAN/ALASKA NATIVE | 4 | 0.05 |
| HISPANIC/LATINO \& ASIAN | 2 | 0.02 |
| HISPANIC/LATINO \& BLACK/AFRICAN AMERICAN | 4 | 0.05 |
| HISPANIC/LATINO \& NATIVE HAWAIIAN/PACIFIC ISLANDER | 1 | 0.01 |
| HISPANIC/LATINO \& WHITE | 111 | 1.36 |
| HISPANIC/LATINO \& OF MORE THAN ONE RACE | 14 | 0.17 |
| ALL | 8,156 | 100.00 |

Table 9, Senior Executive Service (SES) Ethnicity and Race Trends, provides counts of SES employees for the last five fiscal years broken down by ethnicity and race.

Table 9. Senior Executive Service (SES) Ethnicity and Race Trends Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)

| ETHNICITY AND RACE | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| UNSPECIFIED | 3 | 3 | 1 | 1 | 1 |
| NOT HISPANIC/LATINO \& AMERICAN INDIAN/ALASKA NATIVE | 91 | 92 | 90 | 99 | 91 |
| NOT HISPANIC/LATINO \& ASIAN | 251 | 241 | 253 | 260 | 295 |
| NOT HISPANIC/LATINO \& BLACK/AFRICAN AMERICAN | 829 | 849 | 859 | 888 | 899 |
| NOT HISPANIC/LATINO \& NATIVE HAWAIIAN/PACIFIC ISLANDER | 12 | 10 | 12 | 13 | 18 |
| NOT HISPANIC/LATINO \& WHITE | 6,444 | 6,341 | 6,193 | 6,313 | 6,414 |
| NOT HISPANIC/LATINO \& OF MORE THAN ONE RACE | 46 | 55 | 50 | 56 | 61 |
| HISPANIC/LATINO | 254 | 238 | 230 | 230 | 241 |
| HISPANIC/LATINO \& AMERICAN INDIAN/ALASKA NATIVE | 1 | 1 |  | 2 | 1 |
| HISPANIC/LATINO \& ASIAN | 1 | 1 |  | 2 | 2 |
| HISPANIC/LATINO \& BLACK/AFRICAN AMERICAN | 3 | 4 |  | 6 | 6 |
| HISPANIC/LATINO \& NATIVE HAWAIIAN/PACIFIC ISLANDER | 1 | 1 |  | 4 |  |
| HISPANIC/LATINO \& WHITE | 64 | 71 | 95 | 101 | 111 |
| HISPANIC/LATINO \& OF MORE THAN ONE RACE | 4 | 7 |  | 9 | 12 |
| ALL | 8,004 | 7,914 | 7,802 | 7,982 | 8,156 |

Table 10, Senior Executive Service (SES) Education, provides counts and percentages of SES employees broken down by education levels for Fiscal Year 2016. The education variable in the OPM databases has over twenty levels. Table 10 shows a common grouping of those levels. It is important to note that education is not an element regularly collected by agencies. Typically, it is recorded at the time of hire and updated only at the employees' initiative thereafter. As a result, OPM education statistics should be treated as lower bounds on the true educational attainment of the Federal workforce.

Table 10. Senior Executive Service (SES) Education Statistics restricted to pay plan ES from Fiscal Year 2016 (FY2016)

| EDUCATION | COUNT | PERCENT |
| :--- | ---: | ---: |
| NO HIGH SCHOOL DEGREE | 4 | 0.05 |
| HIGH SCHOOL DEGREE | 345 | 4.23 |
| SOME COLLEGE | 225 | 2.76 |
| TECHNICAL TRAINING | 8 | 0.10 |
| ASSOCIATES DEGREE | 29 | 0.36 |
| COLLEGE DEGREE | 1,884 | 23.10 |
| ADVANCED DEGREE | 5,658 | 69.37 |
| UNKNOWN OR UNSPECIFIED | 3 | 0.04 |
| ALL | 8,156 | 100.00 |

Table 11, Senior Executive Service (SES) Education Trends, provides counts of SES employees for the last five fiscal years broken down by education level. Just as Table 10, the education variable in the OPM databases has over twenty levels. Table 11 shows a common grouping of those levels. It is important to note that education is not an element regularly collected by agencies. Typically, it is recorded at the time of initial hire into the federal Government and only at the employees' initiative thereafter. As a result, OPM education statistics should be treated as lower bounds on the true educational attainment of the Federal workforce

Table 11. Senior Executive Service (SES) Education Trends Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)

| EDUCATION | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NO HIGH SCHOOL DEGREE | 6 | 4 | 4 | 2 | 4 |
| HIGH SCHOOL DEGREE | 277 | 292 | 292 | 308 | 345 |
| SOME COLLEGE | 224 | 220 | 209 | 213 | 225 |
| TECHNICAL TRAINING | 2 | 4 | 7 | 8 | 8 |
| ASSOCIATES DEGREE | 39 | 35 | 35 | 32 | 29 |
| COLLEGE DEGREE | 1,895 | 1,828 | 1,805 | 1,851 | 1,884 |
| ADVANCED DEGREE | 5,556 | 5,528 | 5,449 | 5,567 | 5,658 |
| UNKNOWN OR UNSPECIFIED | 5 | 3 | 1 | 1 | 3 |
| ALL | 8,004 | 7,914 | 7,802 | 7,982 | 8,156 |

Table 12, Senior Executive Service (SES) Length of Service (LOS) Trends, lists the LOS distribution of SES employees for the last five fiscal years. An employee's LOS is based on all prior federal service, not just their prior SES service. In addition to the average, the quartiles are listed in order. For Fiscal Year 2016 (FY2016), at the $25^{\text {th }}$ percentile, $25 \%$ of SES employees have served less than 12.8 years; $75 \%$ of SES employees have served more than 12.8 years. The interpretation is the same for the median, which is simply the $50^{\text {th }}$ percentile; For FY2016, $50 \%$ of SES employees have served less than 24 years, while $50 \%$ of SES employees have served more than 24 years. For FY2016, the $75^{\text {th }}$ percentile is $30.3 ; 75 \%$ of SES employees have served less than 30.3 years, while $25 \%$ of SES employees have served more than 30.3 years.

Table 12. Senior Executive Service (SES) Length of Service (LOS) Trends Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)

| FISCAL YEAR | AVERAGE LOS | 25TH PERCENTILE | MEDIAN | 75TH PERCENTILE |
| :--- | ---: | ---: | ---: | ---: |
| 2012 | 22.0 | 12.9 | 23.6 | 30.4 |
| 2013 | 22.0 | 13.2 | 23.8 | 30.2 |
| 2014 | 22.0 | 12.9 | 23.8 | 30.2 |
| 2015 | 21.8 | 12.6 | 23.9 | 30.3 |
| 2016 | 21.9 | 12.8 | 24.0 | 30.3 |

Figure 4, Senior Executive Service (SES) Length of Service (LOS) Trends, is a graphical representation of Table 12. Figure 4 shows that the LOS statistics are relatively stable over the last five fiscal years with the exception of the $25^{\text {th }}$ percentile which shows a decrease.

Figure 4. Senior Executive Service (SES) Length of Service (LOS) Trends Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)


Table 13. Senior Executive Service (SES) Salary Trends, lists the Salary distribution of SES employees for the last five fiscal years. In addition to the average, the quartiles are listed in order. For Fiscal Year 2016 (FY2016), at the $25^{\text {th }}$ percentile, $25 \%$ of SES employees earn less than $\$ 166,345$ a year; $75 \%$ of SES employees earn more than $\$ 166,345$ a year. The interpretation is the same for the median, which is simply the $50^{\text {th }}$ percentile; for FY2016, $50 \%$ of SES employees earn less than $\$ 173,882$ a year, while $50 \%$ of SES employees earn more than $\$ 173,882$ a year. For FY2016, the $75^{\text {th }}$ percentile is $\$ 181,839 ; 75 \%$ of SES employees earn less than \$181,839 a year, while $25 \%$ of SES employees earn more than \$181,839 a year.

Table 13. Senior Executive Service (SES) Salary Trends
Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)

| FISCAL YEAR | AVERAGE SALARY |  | 25TH PERCENTILE |  | MEDIAN | 75TH PERCENTILE |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 | $\$$ | 166,025 | $\$$ | 160,000 | $\$ 165,800$ | $\$$ | 175,013 |
| 2013 | $\$$ | 165,645 | $\$$ | 159,609 | $\$ 165,300$ | $\$$ | 174,730 |
| 2014 | $\$$ | 168,214 | $\$$ | 162,237 | $\$ 168,766$ | $\$$ | 177,023 |
| 2015 | $\$$ | 170,441 | $\$$ | 164,430 | $\$ 171,489$ | $\$$ | 179,700 |
| 2016 | $\$$ | 172,576 | $\$$ | 166,345 | $\$ 173,882$ | $\$$ | 181,839 |

Figure 5, Senior Executive Service (SES) Salary Trends, is a graphical representation of Table 13.

Figure 5. Senior Executive Service (SES) Salary Trends Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)


Table 14, Senior Executive Service (SES) Action Trends, provides counts of SES employees broken down by separations, new hires, and conversions, for the last five fiscal years. Separations represent all employees who left the SES at any point in a particular Fiscal Year. New hires represent all employees who joined the SES in a particular Fiscal Year. Conversions represent all employees who were converted to the SES in a particular Fiscal Year.

Table 14. Senior Executive Service (SES) Action Trends
Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)

| ACTIONS | DYNAMICS | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
| SEPARATIONS | QUIT | 223 | 256 | 241 | 228 | 227 |
|  | DISCHARGE | 5 | 7 | 2 | 9 | 2 |
|  | REDUCTION IN FORCE (RIF) |  |  |  |  |  |
|  | MISCELLANEOUS TERMINATION | 11 | 13 | 9 | 7 | 8 |
|  | RETIREMENT | 608 | 606 | 632 | 573 | 587 |
|  | DEATH | 12 | 12 | 6 | 8 | 7 |
|  | OTHER SEPARATION |  | 3 |  | 4 | 1 |
| NEW HIRES | NEW HIRE - COMP - TEMP/LIMITED APPT |  | 1 |  |  |  |
|  | NEW HIRE - SES APPT | 277 | 300 | 358 | 387 | 328 |
|  | NEW HIRE - EXCEPTED APPOINTMENT |  |  | 1 |  |  |
| COVERSIONS | CONVERSION - EXCEPTED | 1 |  |  | 1 |  |
|  | CONVERSION - SES | 791 | 756 | 687 | 898 | 943 |

Figure 6, Senior Executive Service (SES) Action Trends, is a graphical representation of Table 14.
Figure 6. Senior Executive Service (SES) Action Trends Statistics restricted to pay plan ES from Fiscal Years 2012 to 2016 (FY2012-FY2016)


## Additional Details

For any data requests, the OPM produces an online data tool, FedScope, which is updated quarterly: http://www.fedscope.opm.gov/. Many of the tables and figures above can be replicated in FedScope, with the option for much more detail. The tool is best utilized with Internet Explorer. For all other inquiries, contact the Data Analysis Group (DAG) at FedStats@opm.gov.


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[^0]:    ${ }^{1}$ The SES data in this report includes some SES that are not covered by 5 U.S.C. 3133.

